

An aerial photograph of a coastal landscape. At the top, a river with reddish-brown water flows from a hilly, arid area towards the ocean. The river meets a wide, light-colored sandy beach. The ocean is a deep blue-green, with white waves breaking along the shoreline. The sky is not visible. The entire image is framed within a large circular shape that is part of a white background.

Sparke•Helmore

Quality and  
consistency through collaboration

Our firm at a glance



## Our vision

To be the law firm of choice across Australia

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## Our Commitments



**For our people:** A great place to work



**For our clients:** Practical excellence and best value



**For our operations:** Innovation and accurate information

## Putting you at the heart of everything we do

### It's hard out there

- More demands
- Shrinking budgets
- Less people and limited resources
- Keeping up with new technology
- Tight deadlines
- Competing priorities
- Increased scrutiny
- Geographic challenges
- White collar crime
- Bribery and corruption
- Evolving risks
- Local and global market conditions
- Currency fluctuations
- Tight finance
- Administrative burden
- Increasing regulation

### We're here to help you

- Thinking together to overcome problems
- Talking things through
- Sharing new perspectives
- Sharing the pain
- Finding new ways to solve problems
- Adapting to meet your changing needs
- Doing what we say we will
- Identifying and mitigating risk
- Being honest and ethical—always
- Being friendly, approachable and easy to work with

# Quality and consistency through collaboration



## Andrew White

National Managing Partner

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We've come a long way since our doors first opened in the Hunter in 1882. We've had an office in Sydney since the 1960s and opened our tenth office in Cairns in 2024.

We cover six key areas of law – Commercial Insurance, Corporate & Commercial, Government, Property Environment and Finance, Statutory Lines of Insurance and Workplace – with more than 30 specialised areas of expertise. We're a truly national, full service and proudly Australian firm and deliver consistency for our clients through collaboration.

Covering a big country needs a big team—we're more than 1000 people now and still growing. And in true Australian spirit, we're friendly, approachable and easy to work with. And when you work with one of us, you get the expertise of all of us.

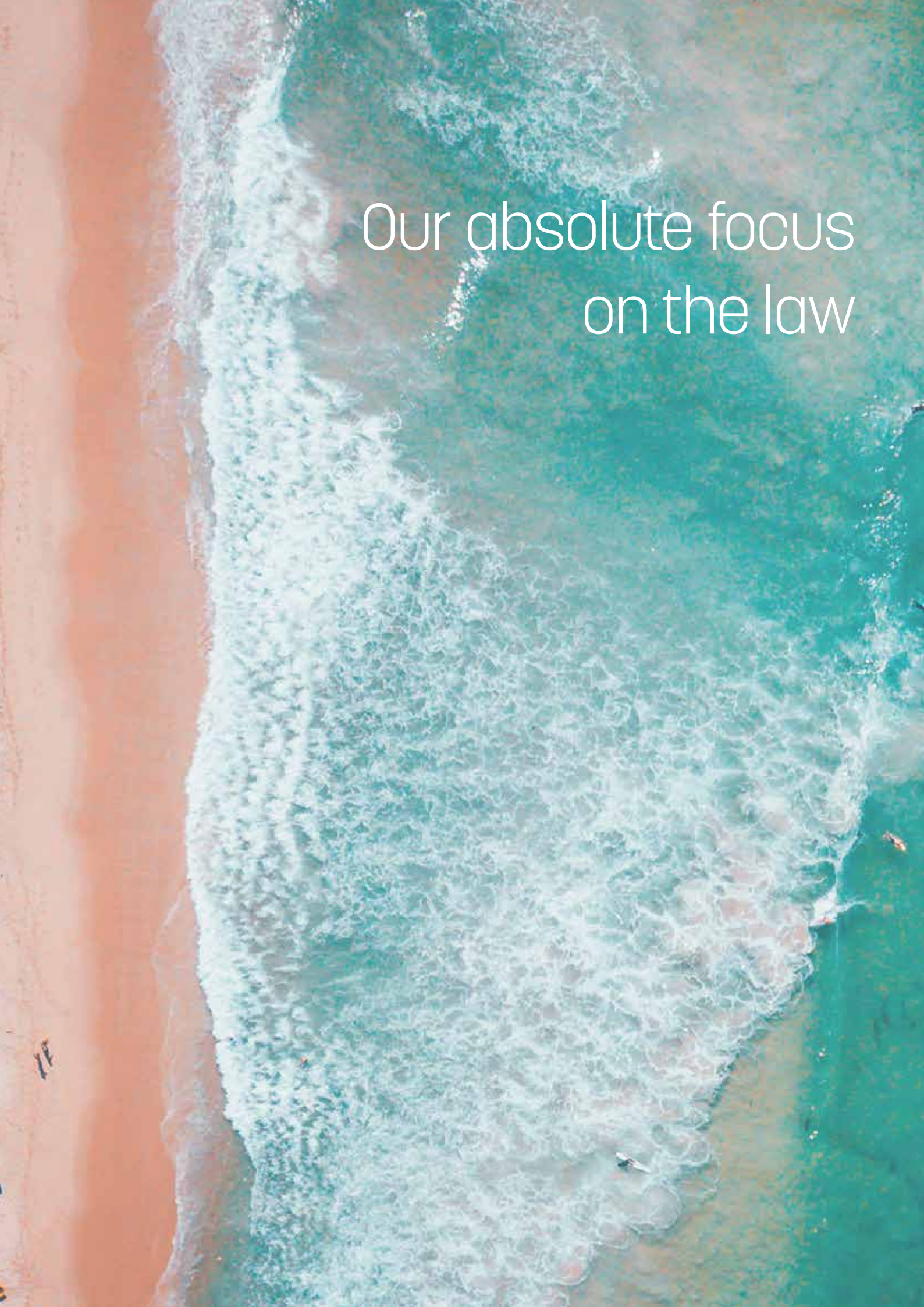
## Market recognition

A selection of recognition awards and directory listings are below.

### 2026

- **Best Lawyers 2027**
  - Law firm of the year for Insurance (Recognised)
- **Lawyers Weekly**
  - Law Firm of the Year (Finalist)
- **Legal 500 Asia Pacific**
  - Banking and Finance (Tier 5)
  - Corporate and M&A (Tier 6)
  - Infrastructure projects and construction (Tier 4)
  - Insurance (Tier 4)
  - Intellectual Property (Tier 3)
  - Transport: aviation (Tier 3)
  - Transport: shipping (Tier 4)
- **Doyles Guide**
  - Leading Workplace Health & Safety Law Firm – SA, 2026 (First Tier)
  - Leading Workplace Health & Safety Law Firm – Victoria, 2026 (Second Tier)
  - Leading Workplace Health & Safety Law Firms – NSW, 2026 (Second Tier)
  - Leading Workplace Health & Safety Law Firm – Queensland, 2026 (Recommended)
  - Leading Employment Law Firm (Employer Representation) – Canberra, 2026 (Recommended)
  - Leading Employment Law Firms (Employer Representation) – NSW, 2026 (Recommended)
  - Leading Admiralty, Shipping & Maritime Law Firm – Australia, 2026 (Recommended)
  - Leading Aviation Law Firm – Australia, 2026 (Third Tier)
  - Leading Town Planning & Development Law Firm – New South Wales (Second Tier)
  - Leading Corporate Law Firm – Queensland (Recommended)
  - Leading Town Planning & Development Law Firm – New South Wales (Second tier)



An aerial photograph of a beach. The left side of the image shows the sandy shore in a warm, orange-brown tone. The right side shows the ocean in a vibrant teal color. White, frothy waves are crashing onto the beach, creating a wide, textured band of white foam that separates the sand from the deeper water. The text "Our absolute focus on the law" is overlaid in white, sans-serif font in the upper right quadrant of the image.

Our absolute focus  
on the law

# Commercial Insurance

## Diverse and truly national

With global reach, a sizeable London practice and as the sole Australian representative of Global Insurance Law Connect, we've got you covered for all your insurance needs.

As one of the preeminent and largest insurance team in Australia, more than half of our lawyers across the firm specialise in insurance. You will experience enhanced claims outcomes as a result of collaboration between our insurance lawyers and other specialist practice groups within the firm, who know and understand your specific needs.

Our team can help you defend claims and interpret policies across all product lines—including liability, financial lines, professional indemnity, accident & health, life, property and construction, motor, health law, cyber, recoveries and marine law.

We advise more than 550 domestic and international clients including trusted partnerships with most major Australian insurers and offshore insurers that have a local presence in Australia. This exposure allows us to share insights and lessons learned to mitigate future risk and improve claims management processes. Our expertise also provides us with many unique data-driven takeaways and key insights, which can be harnessed to transform your business.

We are proud to be a member of Global Insurance Law Connect as the sole Australian representative firm. A formal network of leading insurance law experts with its formation inspired by client demand, GILC is comprised of like-minded and high-performing independent firms from around the world.



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**Malcolm Cameron**  
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## Specialty expertise

### Aviation

Team Leader: John Coorey

### Class Actions

Team Leader: Malcolm Cameron

### Construction

Team Leader: Kiley Hodges

### Contract Works, ISR & Agricultural Risk

Team Leader: Kiley Hodges

### CTP

Team Leader: Matthew Seisun

### Cyber Insurance

Team Leader: Jehan Mata

### Directors & Officers

Team Leader: Janette McLennan

### EPL/Workplace Risks

Team Leader: Roland Hassall

### Financial Institutions

Team Leader: Janette McLennan

### Health

Team Leader: Marie-Clare Elder

### Liability

Team Leader: Belinda Michalk

### Life Insurance & Superannuation

Team Leader: Matt Ellis

### Marine Insurance

Team Leader: Michelle Taylor

### Maritime & Transport

Team Leader: Michelle Taylor

### Professional indemnity

Team Leader: Malcolm Cameron

### Recoveries

Team Leader: Larissa Mepstead

### Regulatory Advisory, Investigations, Inquiries and Disputes

Team Leader: Janette McLennan

### Reinsurance

Team Leader: Mark Doepel

### Warranty & Indemnity

Team Leader: Jon Tyne

# Corporate & Commercial

## Dynamic, driven and energetic

Commercial acumen is what we're all about. Our corporate lawyers have worked in top tier Australian and global firms, as well as in industry, and have advised on many iconic corporate deals

Our national Corporate & Commercial team advises blue-chip companies, government departments and enterprises, SMEs and start-ups across Australia and internationally on the full spectrum of commercial law issues. The group works across corporate advisory, M&A, commercial litigation, dispute resolution, intellectual property and technology.

We are tenacious, practical, dedicated and our focus is on you from day one. And you can expect a frank and transparent conversation about how we'll best work together; our door is always open and we never stop looking for ways to do things better, including leveraging the latest digital solutions.



**Julien Castaldi**

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Corporate & Commercial**

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## Specialty expertise

### Agribusiness

Team Leader: Kylie Wilson

### Dispute Resolution & Commercial Litigation

Team Leader: Shane Williamson

### Company Secretarial

Team Leader: Sally Weatherstone

### Corporate, M&A and Capital Markets

Team Leader: Sally Weatherstone

### Franchising

Team Leader: Nick Christiansen

### Funds & Financial Services

Team Leader: Peter Charteris  
and Stephen Putnins

### Insolvency & Restructuring

Team Leader: Shane Williamson

### Intellectual Property

Team Leader: Shannon Platt

### Non-profits, Charities & Social Enterprises

Team Leader: Sally Weatherstone

### Private clients

Team Leader: Kylie Wilson

### Regulatory & Investigations

Team Leader: Nick Christiansen

### Superannuation

Team Leader: Stephen Putnins

### Technology, Cyber and Privacy

Team Leader: Hamish Fraser

# Government

## Quality and consistency

Economic, demographic and social changes mean the business of government has never been more challenging. Our national team is proud to support the important work of public servants as they shape the policies that change people's lives.

We understand government work—the time pressures, policy priorities and legislative constraints. It's why we're one of the three largest private legal services providers to the Commonwealth Government. We bring commercial, administrative law and dispute resolution expertise to help with complex, sensitive and high profile programs.

Our advice provides policy makers with commercial and practical solutions for improving program management and policy outcomes.

We foster teamwork and develop respectful relationships. Some of these relationships are more than 20 years old; we form trusted partnerships with other government agencies, consumers and stakeholders involved in service delivery, finding opportunities to share data and get better results.

In highly scrutinised projects and issues, we stand beside you; we place government's interests first. We don't exaggerate our abilities and we're honest about timeframes, outcomes and fees. Our electronic and physical security arrangements respect and protect sensitive information.

We use technology to be collaborative and transparent as well as to reduce costs and risk—integrating seamlessly with your billing and reporting systems so you can direct your time and resources where it counts.



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**Paul Tobin**  
**National Practice Group Leader**  
**Projects & Government Commercial**  
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## Specialty expertise

### **Government Administrative Law**

Team Leader: Ben Dube

### **Government Commercial**

Team Leader: Paul Tobin

### **Government Legal Training Services**

Team Leader: Bernadette Rayment and  
Karwan Eskerie

### **Government Regulatory Law**

Team Leader: Karwan Eskerie

# Statutory Lines Insurance

Broad experience. Leading national practice

When our already complex State and Commonwealth statutory regimes keep changing, it's a perpetual compliance challenge for insurers and employers; we have a deep appreciation for the differences in, and implications of, each jurisdiction's scheme.

When our clients are entangled in intricacies across multiple jurisdictions, we can assist as we cover every Australian jurisdiction, defending statutory and common law actions across countless industries.

We advise on claims resulting from stress, psychiatric illness, dust/asbestos disease, chemical toxicity and acoustic injury, fatal accident and dependency claims, and claims involving catastrophic injury. Early resolution is our tried and tested formula.

That could be during conciliation at the Accident Compensation Conciliation Service, Work Health Court, Workers Rehabilitation & Compensation Tribunal or The Conciliation and Arbitration Service or in contested matters in the Magistrates' Court, County Court, AAT, Federal Court, Workers Compensation Commission, District Court or Supreme Court. We're regulars in the Dust Diseases Tribunal and appellate jurisdictions.

Beyond individual claims, we look at the broader portfolio and claims management issues, including long tail claims. Insurers talk to us about maintaining their self-insurance licenses as well. We've got the answers to our clients' questions on the statutory requirements of being a self-insurer, or what the best State or Commonwealth schemes to participate in are.



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## Specialty expertise

**Commonwealth Compensation**

Team Leader: Kristina Miller

**State Compensation**

Team Leader: James Johnson



# Property, Environment and Finance

## Broad experience. Leading national practice

Stronger regulation and sustainability standards are creating a competitive and ever-changing marketplace including across the fast-paced sectors of property, environment, and finance.

In such a dynamic environment, there is a great deal for these three sectors to contend with and challenges to overcome.

In this practice area we cover:

**Property and Construction**—We provide expert advice across all areas of property, including conveyancing and easements, leases and licences, native title, compulsory acquisition, construction contracts and disputes, property damage claims, planning and environmental advice, and compliance with privacy, competition, and GIPA requirements.

Construction and infrastructure projects are complex and intricate. These projects require careful strategic risk management, and an ability to translate this into simple language, so as to reduce the risk associated with contract administration and dispute resolution.

**Environment**—Our environment work includes both legislative compliance and advice on planning, environmental, heritage and national parks issues. We advise clients on the requirements under environment and planning legislation for a wide range of activities. We have expertise in water quality, biodiversity, and air quality.

**Finance**—Our Banking and Finance team combines a mix of highly experienced lawyers with diverse skill sets and backgrounds who service our institutional and non-institutional client base. We assist financiers and borrowers in the property sector in development finance, construction finance, non-recourse lending and orthodox investment finance.



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## Specialty expertise

### Banking & Finance

Team Leader: Andrew Johnston

### Construction, Projects & Infrastructure

Team Leader: Paul Tobin

### Film Finance

Team Leader: Bill Chapman

### Mining & Resources

Team Leader: Alan McKelvey

### Planning Environment & Local Government

Team Leader: Alan McKelvey

### Property

Team Leader: Leon Sakaris



# Workplace

## Combined expertise and teamwork

Employment conflicts and safety issues can hugely impact time and resources, not to mention productivity and morale. Our team is highly regarded and respected for being the safe pair of hands organisations need to resolve workplace issues as quickly and seamlessly as possible.

More than just lawyers, our employment and safety experts advise executives, managers, government decision-makers and their organisations on small matters before they become big ones, and big matters before they become headlines.

We provide common sense advice that deals with the root of the problem and deliver workable solutions. Collectively, our experience spans multiple industries and includes work with federal, state and local government and leading corporates. We support risk management strategies, helping preserve and enhance personal and corporate reputations, and ensure workplaces are as productive, flexible and safe as possible (or reasonably practicable).

We regularly collaborate with our counterparts in Commercial Insurance and Statutory Lines teams to protect our clients' interests across the broad range of legislative issues that arise from employee problems involving workers' rights, safety and employment.



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## Specialty expertise

### Employment

Team Leader: Brendan Charles

### Safety

Team Leader: Bill Kritharas



What else can we do for you?



# Technology, Cyber and Privacy

## Navigating security and data protection

Our technology team has extensive experience advising clients in the rapidly evolving technology, data protection including privacy space. Whether in the course of large-scale digital transformation or uplift projects, or business as usual, we work collaboratively with clients to navigate the requirements of security and data protection including privacy compliance within the complex regulatory landscape of these ever-changing areas of law.

### Transactional

We regularly advise clients across Commonwealth, State and local governments, large corporates and SMEs looking to procure and leverage technology within their businesses. This includes advising on cloud software agreements, software development, licensing, integration and support, hardware procurement, managed services and IT consultancy and professional services arrangements.

Critical to any technology transaction, we assist clients in understanding security and data impacts and advise on security protections, data sharing, data governance and data commercialisation arrangements (including GDPR issues).

We are increasingly being asked to advise clients on the procurement of software that include generative AI, the risks that arise from the procurement and use of such AI and specific guardrails and governance frameworks that entities should consider implementing in order to help manage and mitigate key risks.

We also work across the telecommunications and digital infrastructure space and have advised clients on the build and rollout of telecommunications infrastructure, supply of telecommunications services, the rollout of electric vehicle infrastructure and the distribution of data centre modules.

### Advisory

Our specialist team routinely advise entities on compliance with privacy legislation, undertaking privacy threshold assessments, privacy impact assessments, privacy audits and data breach response plans. We also engage in privacy by design and work collaboratively with project teams to identify privacy risks and mitigation steps that can be taken to implement technical and organisational controls to manage those risks.

Given the significance of the Privacy Act reform agenda, we regularly advise clients on what those reforms will mean for their organisation, help identify areas for uplift, develop and deliver organisation-wide training on privacy to embed a privacy positive culture. We have a suite of bespoke privacy artefacts (such as privacy policies, collection notices and privacy management plans) which can be tailored to meet the needs of the entity.

We help clients understand and comply with the laws relating to spam and advertising. We also act for suppliers of technology, from some of the largest globe's largest tech businesses to start ups, disrupting the status quo and juggling the old laws and new regulations trying to keep up who are looking to supply their technology offerings in the Australian market in a compliant manner.



## Response

When incidents occur, we are trusted by clients to provide practical and responsive advice including eligible data breach assessment and notification requirements. Our team are also experienced in assessing privacy complaints, undertaking APP compliance assessments and assisting decision makers and delegates resolve complaints.

In our work we are experienced in engaging with the Office of the Australian Information Commissioner (OAIC), including in response to OAIC investigations, conciliations and determinations. Where complaints do result in litigation, our team are experienced advocates and provide specialist advocacy services in the Tribunals and federal Courts on appeal.



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**Partner**

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**Jehan Mata**

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# Environmental, Social and Governance

Responsible. Sustainable. Diverse.

The concept of “ESG” is rapidly gaining momentum across Australia, and more broadly, the world – placing greater expectation on organisations and leaders to reframe their role in society, as well as the ways social and environmental challenges are addressed alongside existing commercial considerations.

ESG refers to a set of standards for a company's behaviour used by socially conscious investors to screen potential investments. It impacts almost every way we do business and challenges us to step up and do “the right thing” by our planet and our people.

As a full-service national firm, we bring together a team of experts from across our specialty areas to help our clients not just meet but exceed their ESG best practice standards. We are a national one-stop shop for all your ESG needs. Below are the speciality areas where we can support you and your business with ESG policies and processes.

## Environmental

How a company safeguards the environment, including corporate policies addressing climate change. We support:

- Aboriginal Cultural Heritage and Native Title
- Civil and regulator prosecutions
- Climate resilience and transition
- Environmental
- “Greenwashing”
- Renewable energy
- Sustainable “green” financing
- Transportation
- Waste management

## Social

How a company manages relationships with employees, suppliers, customers, and the communities where it operates. We support:

- Diversity and Inclusion
- Discrimination
- Modern slavery and human rights
- Privacy and data protection
- Pro Bono
- Responsible lending
- Supply chain management
- Workplace culture and worker wellbeing
- Workplace health and safety

## Governance

Addressing themes surrounding company's leadership, executive pay, audits, internal controls, and shareholder rights. We support:

- Business ethics
- Business protection
- Crisis management
- Cybersecurity
- Governance best practice
- Leadership (including C-suite remuneration)
- Procurement
- Regulation and investigations
- Stakeholder governance
- Whistleblowing
- WHS officer due diligence



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# Secondments

## The best of both worlds

Secondments are a big part of how we work with our clients and is one way we seek to maximise the value we add.

To provide service excellent to our clients, we need to fully understand their needs, their culture, and the context in which they operate every day. We do this in a number of ways, one of which is embedding our lawyers with a client directly in their working environment.

If you're a client looking for an experienced legal resource to work onsite with your team or you're a lawyer looking for new opportunities in the legal world of secondments, please contact Stuart Marris.



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Contributing to  
our community





# Pro Bono

We recognise and act on our ethical obligation through our dedicated Pro Bono Practice. We see our obligation as two-fold—to enhance access to justice for disadvantaged individuals and to support our charitable clients with their legal needs so the income they generate can be directed to advance the valuable services they provide to the community. Our Practice includes providing specialist legal advice and services to charities and individuals on a substantially discounted or no fee basis.

Every lawyer is encouraged to participate in our national Practice. In 2013 we signed up to the voluntary National Pro Bono Aspirational Target of an average of 35 pro bono hours per lawyer, per year. We're delighted that we have exceeded this target each year, including in the current financial year.

We're proud to support the Westpac Rescue Helicopter Service, Ronald McDonald House Charities, Australia's National Research Organisation for Women's Safety and Batyr Australia Limited through our Pro Bono Practice.



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# Acknowledgement to Country

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Sparke Helmore acknowledges the traditional owners and custodians of country throughout Australia and acknowledges their continuing connection to land, sea and community. We pay our respects to the people, the cultures and the elders past, present and emerging.

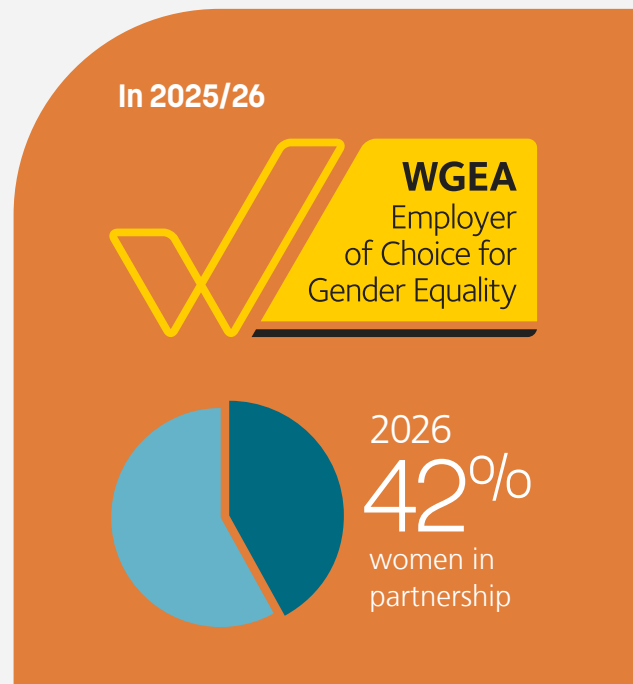
**Background image:** 'Wandering Country' by artist Rebekah Treacy. The original painting is exhibited at Sparke Helmore Lawyers, Sydney office. Not to be reproduced without permission.

# Diversity Equity and Inclusion

Our inclusive culture fosters consistently high performance and collaboration at all levels resulting in more robust relationships and innovation, and ultimately delivers better business outcomes.

To us, **valuing diversity and inclusion** means creating a workplace that respects, includes and values differences, recognises and nurtures the contributions that individuals make, and fosters a work environment that maximises the potential of all of our people. We know that diversity of thought drives better outcomes for our clients, our people and our firm — we need diversity of thought and experience to adapt and compete.

Our Diversity Equity and Inclusion Strategy 2026 has four strategic priorities:



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# Quality and consistency through collaboration. Coast to coast.

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